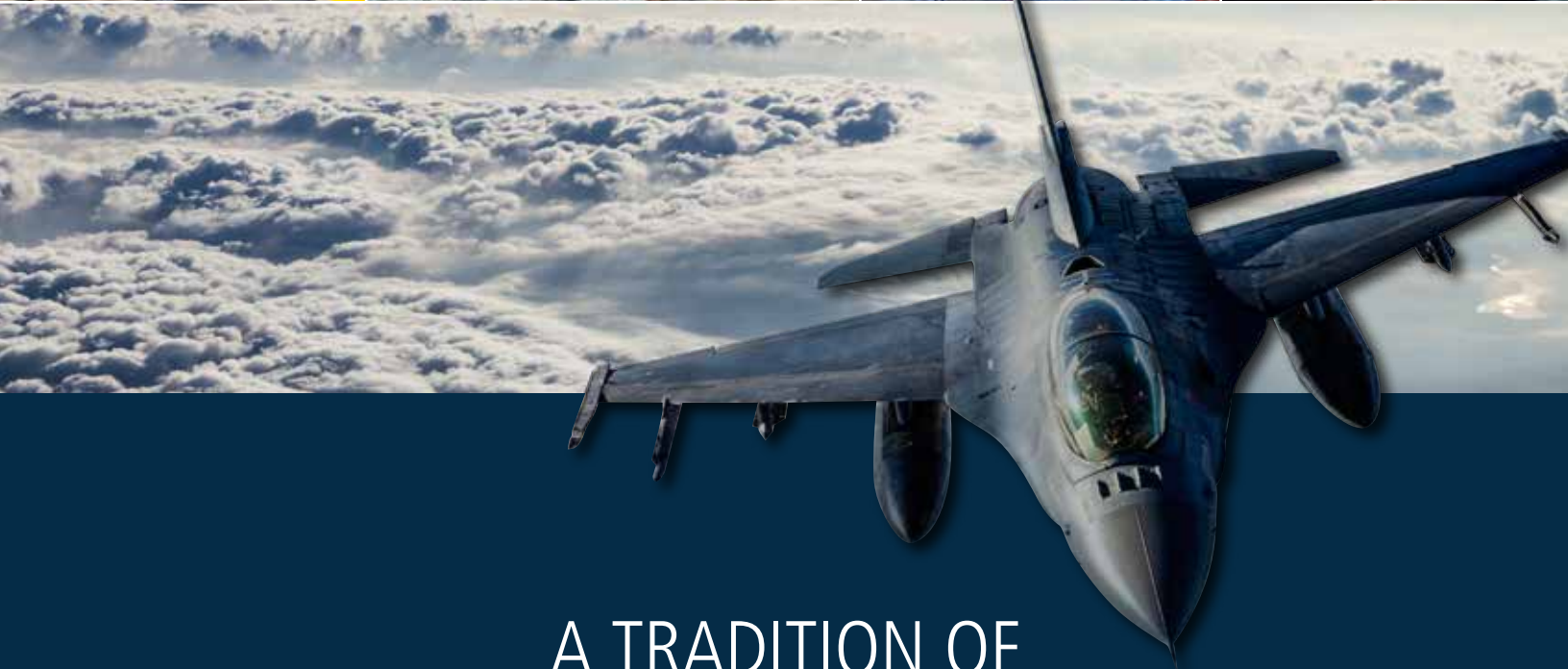


2015 ANNUAL REPORT



A TRADITION OF **Airmen Helping Airmen**

1942 - 2015



OUR **mission**

To support Airmen and enhance the Air Force mission by relieving emergency financial distress, helping Airmen and their families achieve their educational goals, and improving their quality of life through proactive programs.

OUR **vision**

To be a charitable institution that embodies the concept of *Airmen helping Airmen* — that is embraced by Airmen and those who support Airmen!

FOREWORD **History**



The Air Force Aid Society is the official charity of the United States Air Force, incorporated in 1942 as a private, non-profit organization. It traces its roots to the outbreak of World War II and the rapid expansion of the Army Air Corps under the leadership of General Henry H. “Hap” Arnold. As General Arnold and his wife Bee became increasingly concerned that mission demands would put incredible stress on Air Corps members and their families, they acted to create a relief organization that would emphasize Airmen helping Airmen.

The Arnolds envisioned an organization that would mirror the Army Air Corps ideal of doing whatever it took to complete the mission...wherever, whenever, and however it was necessary, the aviation community would take care of its own. General Arnold was successful in attracting influential help from inside and outside the military, such as World War I Ace Capt Eddie Rickenbacker, who founded Eastern Airlines and subsequently served as President of the Society for 27 years. Others included General “Tooey” Spaatz who would become the Air Force’s first Chief of Staff, entertainer Arthur Godfrey, International Business Machines (IBM) pioneer Tom Watson, and Milt Caniff of Steve Canyon comic strip fame. Their generous contribution of time and resources helped create and perpetuate what we know today as the Air Force Aid Society.

MESSAGE FROM THE President

In 2015, the Air Force Aid Society assisted more than 50,000 Airmen and their families with nearly \$16 million in zero-interest loans and grants. The Society provided assistance to active duty and retired Airmen when they needed help in an emergency situation, sought financial assistance to meet family education goals, or simply needed support to meet the challenges and demands of daily Air Force family life.

That kind of support is exactly what General Hap Arnold and his wife, Bee, envisioned when they founded the Air Force Aid Society in 1942, five years before the Air Force became a separate service.

The Arnolds' vision, coupled with the generosity of generations of Airmen and others who care about the United States Air Force, as well as strategic financial leadership, enables the Society to now match and expand every individual donation received. Because Airmen and other supporters have been paying it forward since 1942, their collective investment generates a remarkable return.

This outstanding return on investment can best be seen in the support provided to Airmen and their families at Air Force bases throughout the world. For every \$1 donated to AFAS, the Society invests \$3 in helping Airmen and their families. That is the epitome of Airmen helping Airmen – generation after generation after generation.

It was my privilege to serve in the Air Force for 31 years, and it has been my honor to serve on the Board of Trustees for the Air Force Aid Society over the last 17 years. During my years on the Board, I have gotten to know the dedicated cadre of men and women who make sure that the Society is always focused on its mission – relieving emergency financial distress, helping Airmen and their families achieve their educational goals, and improving their quality of life through proactive programs. The Society's headquarters staff and a network of representatives at bases around the world are the essential and caring conduit through which generous individual contributions are directed to our fellow Airmen.



The Honorable William A. Moorman,
Major General, USAF (Ret)

I am humbled to serve as President of the Board of Trustees, and I am proud to follow in the footsteps of our past President, Mick McKeown. I am most gratified, however, by the opportunity we all have to contribute in a meaningful way to continuing the legacy of General Hap and Bee Arnold, and to assisting the Air Force Aid Society in making the Arnold vision a helping-hand reality. My hope is that current and future generations of Airmen will demonstrate the same generous spirit of support as previous generations, so that we can continue to embody our most important ideal – *whenever, wherever, and however it is necessary, the Air Force community will take care of its own.*

MESSAGE FROM THE CEO

I'm pleased to report that 2015 was another great year of providing support to the Airmen that make your Air Force the greatest in the world. Over the course of 2015, Airmen and their families stood up to an unrelenting operational tempo, despite the fact they comprise the smallest cadre of Airmen since the Air Force became a separate service. The Air Force Aid Society was pleased to support more than 50,000 Airmen and their families, along with retirees and widows, with almost \$16 million in emergency assistance, education grants/scholarships and numerous community enhancement initiatives. That level of support would not have been possible without our donors and friends.

The core of our fund raising has been, and remains, the Air Force Assistance Fund Drive. Once again, Airmen stepped forward in 2015 to meet the goal and reinforce the concept of Airmen helping Airmen. Special thanks this year to our Retired Airmen community. This group contributed nearly three quarters of a million dollars in 2015 through the AFAF initiative.

The Air Force Charity Ball (which raises funds exclusively for AFAS) continues to be a great success, and we remain grateful to the Air Force Officers' Spouses' Club of DC for organizing and hosting a wonderful event. In conjunction with mention of the Charity Ball, I do want to offer special thanks to our corporate donors. We appreciate that AFAS is not the only charitable organization you are called upon to support, and this makes what you do for our Society all the more special. And, of course, we can't forget our individual donors. Support from those in the Air Force community and beyond remains continuous, unwavering, and inspiring.

None of this happens by circumstance. The Society remains fortunate to have the leadership and guidance of the best corporate board I have ever seen. We were saddened this year to say goodbye to our President, Dr. Mick McKeown. Even as he moves on to other challenges, Dr. Mick continues to work on projects for AFAS. As much as we will miss Dr. McKeown, we are pleased the Board of Trustees voted to name The Honorable William A. Moorman as our new President, as well as name Maj Gen (Ret) Alfred K. Flowers to serve as Vice President.



Lieutenant General John D. Hopper, Jr.,
USAF (Ret)

The Board also welcomed another key member to help guide the Society, Ms. Kathleen Barchick. Her spirit of service will serve our Air Force family well.

I would be remiss if I didn't pay tribute to those at the "tip of our spear". Thank you Airmen and Family Readiness Centers. Despite any challenges faced, they make our Airmen a priority 24/7/365. The incredible staff at AFAS HQ is lean, but every time they are called on to do more, they step right up and make things happen.

Moving forward, we remain committed to always increasing support for Airmen, especially to maximizing the amount we can provide in outright grants. Your support for the Air Force Aid Society has been and will remain integral to moving our mission forward. Thank you for a continued commitment to helping us help our Airmen.

TRUSTEE Involvement



Management oversight is provided by the volunteer service of a distinguished group of trustees drawn both from within the Air Force and from the civilian community – fulfilling the vision of General Henry H. Arnold.

Board of Trustees (As of June 2015)

The Honorable Deborah Lee James, Secretary of the Air Force
General Mark A. Welsh III, Chief of Staff, USAF
Ms. Kathleen K. Barchick
Lieutenant General Christopher F. Burne
Chief Master Sergeant Athena Cody, USAF (Ret)
Chief Master Sergeant of the Air Force James A. Cody
Mr. Eli Cohen
Lieutenant General Samuel D. Cox
Lieutenant General (Dr.) Mark A. Ediger
Major General Alfred K. Flowers, USAF (Ret)
Chief Master Sergeant Dennis L. Fritz, USAF (Ret)
Dr. William W. Jennings
Mrs. Ellen Jumper
Mr. Louis Kingsland
Major General James F. Martin, Jr.
Dr. Jerrold I.W. Mitchell
The Honorable William A. Moorman, Major General, USAF (Ret)
Mr. James C. Reagan
The Honorable Eugene R. Sullivan
Mrs. Betty Welsh

Officers

President
The Honorable William A. Moorman, Major General, USAF (Ret)

Vice President
Major General Alfred K. Flowers, USAF (Ret)

Chief Executive Officer
Lieutenant General John D. Hopper, Jr., USAF (Ret)

Chief Operating Officer
Colonel Linda F. Egentowich, USAF (Ret)

Chief Financial Officer
Colonel Sidney R. Heetland, USAF (Ret)

Independent Auditors

Auditors for 2015 were from Tate & Tryon

THE SOCIETY'S Network

Ensuring Worldwide Access to Society Programs



The Air Force Aid Society is headquartered in Arlington, Virginia. Operating with a select staff of 21 allows the Society to keep overhead costs low and ensures that 100 percent of individual donations are used to help Air Force members and their families.

Airman and Family Readiness Centers (A&FRCs) around the world are the home to most Air Force Aid Society Sections. Community Readiness Consultants and Technicians in the A&FRCs disburse emergency assistance loans and grants, and oversee the Society's programs at base level. We are grateful to have AFAS housed in this supportive environment and appreciate the caring service provided by the staff.

The Society maintains cross-servicing agreements with Army Emergency Relief, Navy-Marine Corps Relief Society, Coast Guard Mutual Assistance, and the American Red Cross, making it possible for military members of all services to receive emergency assistance 24 hours a day, 365 days a year.

Other important organizations in our network include: Air Force Wounded Warrior Program and the Air Force Association, which collaborate with the Society to support wounded Airmen; Carlson Wagonlit Travel, which provides Airmen and their families with low-cost electronic ticketing for emergency travel; Scholarship America, which works closely with the AFAS Education Department to ensure unbiased selection of Education Grant recipients; and the Fisher House, which provides housing built on the grounds of major military and VA medical centers.

2015 Highlights

Direct Assistance

Nearly \$16 Million in Total Direct Assistance

- \$8.1 million in Emergency Assistance; \$1.7 million of this amount was in grants
- \$6.3 million in Education Assistance
- \$1.5 million in Community Enhancement Programs

Training

- Addressed First Sergeants
- Led an online discussion forum to facilitate crosstalk, education and training with base AFAS representatives
- Conducted *AFAS 101* training at three A&FRC Basic Courses at Maxwell

Engagement

- Published 6 editions of the *Assistance Connection* and 6 editions of the *E-Connections* Newsletters
- Increased outreach to Airmen, their families, and donors through targeted email campaigns, our website, and social media
- Staffed an exhibit booth at the Air Force Association Technology Exposition
- Increased AFAS Twitter Followers by nearly 50 percent and Facebook Likes by 12 percent

Operations

- Updated both the AFAS Operations Guide and Assistance Guide for Commanders, First Sergeants and Supervisors
- Assisted Wounded Warriors with \$108,000 in direct assistance – 89 percent in grants
- Made over 57,000 assists to Airmen and family members through our various programs

Fundraising

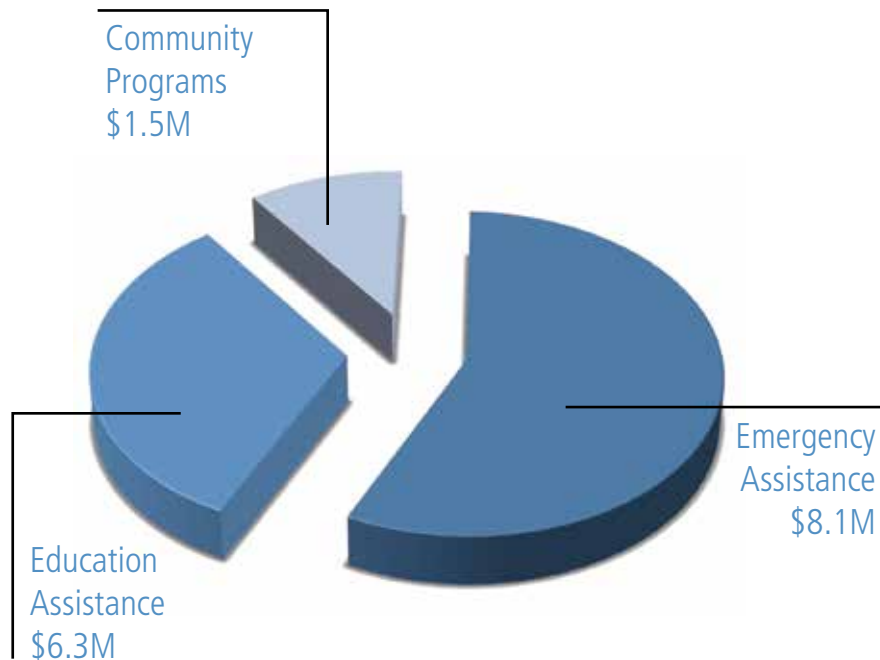
- Pledges to the Air Force Assistance Fund totaled nearly \$6.5 million; AFAS pledged share was \$4.1 million of the total
- The 12th Annual Air Force Charity Ball raised over \$660,000 to help Airmen
- Private donations totaled nearly \$580,000.

PROGRAM **Overview**

Total assistance 2015: \$15.9 million



Over 57,000 assists were provided to Air Force members and their families to help with emergency assistance loans and grants, education assistance, or one of the AFAS sponsored community programs.



Emergency ASSISTANCE



Air Force Aid Society emergency assistance is provided to Air Force members and their dependents to meet immediate needs in an emergency situation when personal resources are not available.

The Society provides interest-free loans and grants based on the individual situation as a step toward a lasting solution to a problem.

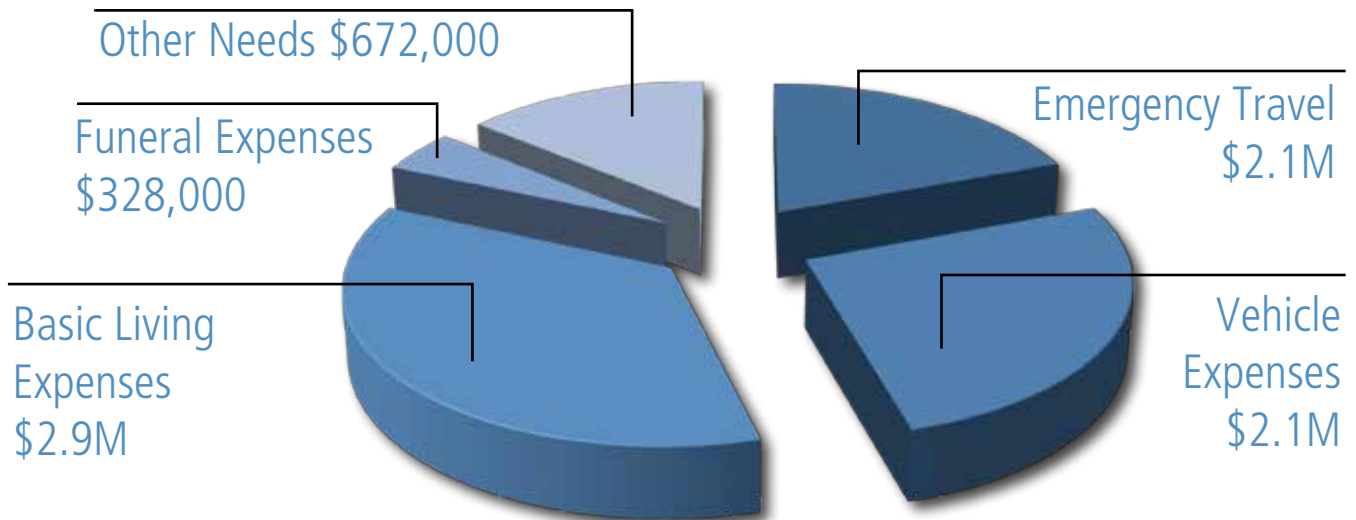
In 2015, \$8.1 million in emergency assistance was given to Airmen and families worldwide – \$6.4 million in interest-free loans and \$1.7 million in grants.

The majority of emergency assistance – nearly 76 percent – provided support to more junior Air Force personnel in the rank of Staff Sergeant and below.

91 percent of AFAS emergency assistance was provided to the Total Force, Active Guard, and Reserve. The remaining funds were used to help Air Force retired and widowed persons.

Included in the \$8.1 million total emergency assistance was \$108,000 in aid for Wounded Warriors.

Emergency Assistance by Purpose



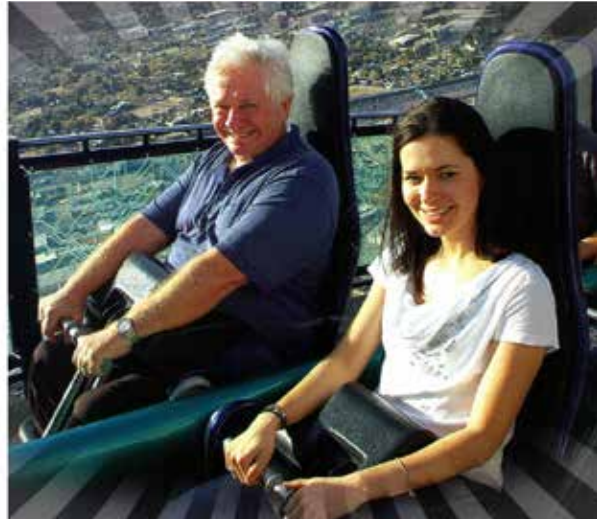
Emergency travel expenses accounted for 26 percent of AFAS emergency assistance, 36 percent was provided for basic living expenses, and 26 percent for vehicle expenses. This accounted for \$7.1 million. Funeral, medical, dental, moving expenses, respite care, and other emergency needs accounted for the remaining \$1.0 million in assistance.

Emergency ASSISTANCE

In their own words

In April 2015, Kristin, an active duty Airman, received the news that her father was gravely ill and was advised to come home as quickly as possible – his prognosis was not good. With no budget for an unexpected last-minute flight from San Antonio to Chicago, she reached out to the Air Force Aid Society for help. AFAS assistance allowed Kristin to quickly reach her father and be there for his final moments:

“I submitted my request for Emergency Leave without knowing what flights were available, and I had no available funds. Air Force Aid Society was able to literally “sweep” me home within four hours, where I was able to spend the most important fifteen minutes of my dad’s life. We shared an emotional approval of departure through touch, and upon holding his hand, I knew he was at peace and said good bye.



I am extremely grateful to our Air Force Aid Society. They supported me both mentally and financially when I needed them. They generously and without hesitation, granted me the transportation and funds to be with my dad and family. It was truly amazing and I can never be more thankful. In their strong support of my situation, they lifted much weight off my mind. They are surely a reflection of the core values of our military profession—“integrity”, “service” and “excellence”. I will never forget them!!”

Air Force Aid Society is surely a reflection of the core values of our military profession – integrity, service and excellence

“While on my last deployment I was diagnosed with cancer. Once home, I began chemo treatments about two hours away from my house. My wife wanted to be with me, but we needed someone to watch our two kids. This is where AFAS stepped in. They were able to help with our daycare costs and they provided travel funds for my mother-in-law to be with us. I will continue to donate to this charity since they helped me in so many ways.”

– SSgt J.C.

“My son had a medical emergency and was flown out of state for surgery. I took emergency leave so I could be there for my son and my wife during a desperate time. My first sergeant took me to the Family Readiness Center on base where an AFAS representative purchased my round trip plane ticket. I always make an effort to donate during the fundraising drives, and now I always make sure my donations go to AFAS.”

– TSgt P.R.

Education ASSISTANCE

General Henry H. Arnold Education Grant Program

As the centerpiece of the Society's educational initiatives, this program awards grants to various categories of eligible applicants. For academic year 2015-2016, the Society awarded \$2,250 to each of the 2,632 applicants with need as demonstrated below:

- \$2 million to sons, daughters, and spouses of Active Duty members, and \$81,000 to children of Active Guard members.
- \$3.8 million awarded to children of retirees (includes Retired Reserve).
- \$76,000 supported children and surviving spouses of deceased members.

To ensure unbiased selection for these need-based grants, AFAS contracts with an independent organization for determination of financial need and disbursement services. Since July 2013, Scholarship America's Scholarship Management Services (SMS) has provided the standards-based assessment and support services for our program. SMS is the nation's leading administrator of education assistance programs.

The number of grants the Society can fund each year depends on available resources shared among emergency assistance, education and community enhancement programs. Overall selection rate for the 2015-2016 academic year was 72 percent of all eligible applicants, with 100 percent of all applicants who demonstrated need receiving grants.

Supplemental Education Loan

This interest-free loan program is designed to reimburse families for incidental college expenses, such as books, fees, and curriculum-required equipment. Loans are capped at \$1,000 per student, with a 10-month repayment period, and are offered to regular Active Duty, Active Guard/Reserve, Retired and Retired Reserve families whose eligibility has already been established through our General Arnold Education Grant application process.

82 loans totaling \$102,000 were issued to sponsoring members to help 104 students meet their 2015 educational costs.

Youth Employment Skills (YES) Program

This on-base youth volunteer program is offered to high school-aged dependents of Active Duty members to learn valuable work skills, have a positive impact on their base communities, and earn dollar credits toward their post-secondary education.

343 high school students enrolled in the YES Program at 61 bases. \$41,000 in community credits were disbursed to bases to enhance their Teen/Youth Program offerings, and \$37,000 was disbursed in the form of financial aid assistance for college.

\$6.2 Million in Education Programs

- 35% Total Force
- 64% Retired
- 1% Surviving Spouse/Children

EDUCATION ASSISTANCE

Merit Scholarships

The Society awarded nineteen merit-based scholarships totaling \$95,000 for the 2015-2016 academic year. Potential applicants were limited to incoming college freshmen identified from the General Arnold Education Grant Program as Air Force dependents enrolled as full-time students with top grade point averages. All were asked to provide transcripts and an essay on a given topic.

All of the 153 applicants had outstanding academic credentials, but after careful review of all submissions, these nineteen finalists were selected to receive the \$5,000 awards.



Tyler Brown
Austin College



Meghan Crimmins
University of Hawaii –
Manoa



Madison Fisher
Anderson University



Savanna Harris
Ouachita Baptist
University



Levi Jackson
Lubbock Christian
University



Katelyn Lass
Clemson University



Brandon Lundmark
Oklahoma State University
– Stillwater



Christian Martin
Texas A&M University



Kaelyn Matthews
Baylor University



Keegan McFarland
Saint Louis University



Timothy McWilliams
University of Alabama –
Birmingham



Kristen Ramer
University of North
Carolina – Chapel Hill



Jacob Rodriguez
Texas A&M University



Logan Sparks
Baylor University



Matthew Sucich
Texas Tech University



Antony Visciotti
Centenary College of
Louisiana



Alexander Walheim
University of Texas –
Austin



Robert Wood
Honolulu Community
College



Colton Vanover
Valdosta State University

Community PROGRAMS

Child Care Programs

Give Parents a Break — \$442,000 for stress relieving child care.

- 69 bases offered this program at base child care centers, targeting families in high stress situations.

Child Care for PCS — \$299,000 for families relocating.

- 20 hours of child care provided to families when departing and arriving at a base on Permanent Change of Station (PCS) orders to help reduce the stress of the move. Over 54,000 hours of care provided.

Child Care for Volunteers — \$47,000 for child care to support base community volunteers.

- Supports critical training for key spouses.
- Over 8,500 child care hours were provided to base volunteers under the Child Care for Volunteers program.

Readiness Programs

Phone Home — \$108,000 in \$20-value phone cards for those deployed 30 days or more.

- 10,175 deployed Airmen received cards.

Car Care Because We Care — \$120,000 to spouses of deployed members for preventive car maintenance – lube, oil filter and oil change. First Term (E-4 and below) Airmen are also eligible for the service when they attend a financial counseling session.

- 2,787 preventive vehicle maintenance check-ups were performed in order to identify and repair problems before they became serious and more costly repairs.

Parenting Programs

Bundles for Babies — \$155,000 for gifts to expectant parents completing a parenting/budgeting class.

- 3,476 families completed parenting and budgeting classes and received a “bundle” of baby items.

Spouse Programs

Spouse Orientation — Over \$76,000 in support of base Heart Link programs that introduce spouses to the Air Force culture.

- 75 bases received AFAS funds in support of their spouse orientation Heart Link program.

Local Education Programs — \$225,000 at 51 bases to fund entry-level job training for AF spouses. Each participating base identifies needs within their local community and identifies a training program that will lead to immediate employment for AF spouses.

These Local Education programs include:

- Microsoft Office
- Customer Service
- Nursing Assistant
- Home Health Aid
- Home Based Careers
- Digital Photography
- Phlebotomy
- Medical Billing
- Virtual Assistant training
- Pharmacy Technician
- EKG Technician
- Certified Personal Trainer

Community PROGRAMS

\$1.5 Million in Base Community Services in 2015



CONDENSED Financials

Statement of Financial Position As of December 31, 2015 and 2014

Assets	2015	2014
Cash & equivalents	\$ 2,357,588	\$ 4,370,077
Emergency assistance and education loans receivable, net	4,046,510	4,561,079
Investments:		
Equity investments	94,473,279	98,346,342
Fixed income investments	43,266,624	49,433,759
Alternative investment funds	37,395,884	33,533,370
Money market funds	693,791	204,071
Total investments	<u>175,829,578</u>	<u>181,517,542</u>
Donations receivable	84,008	48,465
Property & equipment	696,032	666,491
Other assets	239,058	156,628
Total assets	<u>\$ 183,252,774</u>	<u>\$ 191,320,282</u>
Liabilities and net assets		
Accounts payable and accrued expenses	\$ 1,691,469	\$ 1,577,374
Net Assets:		
Unrestricted	179,658,493	187,875,639
Temporarily Restricted	91,008	55,465
Permanently Restricted	1,811,804	1,811,804
Total Net assets	<u>181,561,305</u>	<u>189,742,908</u>
Total liabilities and net assets	<u>\$ 183,252,774</u>	<u>\$ 191,320,282</u>

The information above is extracted from our *DRAFT* audited financial statements, which are being audited by an independent audit firm. Copies of the final audit report will be provided to all members of the Society's Board of Trustees and the Officers of Air Force Aid Society. The final audit report will be made available on our web site at www.afas.org.

CONDENSED Financials

Statement of Activities For the Year Ended December 31, 2015 and 2014

	2015	2014
Revenues		
Contributions ¹	\$ 5,400,198	\$ 5,449,439
Investment return designated for operations ²	8,465,000	8,200,000
Other revenue	22,802	280,099
Total revenues	<u>13,888,000</u>	<u>13,929,538</u>
Expenses		
Program services: ³		
Emergency assistance ⁴	3,334,447	3,081,251
Educational assistance	6,673,245	6,850,437
Community enhancement	1,725,260	1,697,221
Total program services expenses	<u>11,732,952</u>	<u>11,628,909</u>
Supporting services ⁵	1,785,684	1,715,184
Total operating expenses	<u>13,518,636</u>	<u>13,344,093</u>
Change in net assets from operations	369,364	585,445
Non-operating activities:		
Post-retirement benefits charges other than net periodic cost	2,486	(83,775)
Investment return in excess (deficit) of amount designated for current operations	(8,553,453)	3,992,465
Change in total net assets	<u>(8,181,603)</u>	<u>4,494,135</u>
Beginning net assets	<u>189,742,908</u>	<u>185,248,773</u>
Ending net assets	<u>\$ 181,561,305</u>	<u>\$ 189,742,908</u>

Notes:

1. The Air Force Assistance Fund (AFAF) contributions were \$3.9 million in 2015 and \$3.8 million in 2014.
2. The Society follows a spending guideline based on a 36 month moving average of the investment portfolio's market value. The spending guideline, which was set by the Finance Committee at 5.0% in 2015 and 2014, provides the basis for yearly investment returns designated to fund operations.
3. Program services expenses are reported on a functional basis. Certain costs have been allocated between programs and supporting services based on the percent of time an employee works on specific programs.
4. Emergency assistance expenses exclude loans receivable, which flow through the Statements of Financial Position.
5. Supporting service expenses consist of management, general operating costs, and fundraising expenses.

The information above is extracted from our DRAFT audited financial statements, which are being audited by an independent audit firm. Copies of the final audit report will be provided to all members of the Society's Board of Trustees and the Officers of Air Force Aid Society. The final audit report will be made available on our web site at www.afas.org.

Donations TO DIRECT ASSISTANCE

AFAS Sections	EA Cases	Total Assistance	AFAF Pledges
ACC	2,672	\$2,482,407	\$605,957
Beale	196	172,446	64,441
Creech	98	67,629	Incl. w/ Nellis
Davis Monthan	189	194,959	67,717
Dyess	126	126,019	38,606
Ellsworth	73	106,979	29,482
Holloman	255	227,510	50,179
JB Langley-Eustis	300	274,709	68,518
Moody	179	188,148	33,520
Mountain Home	117	106,257	34,926
Nellis	494	428,313	64,445
Offutt	206	207,781	76,242
Seymour Johnson	290	230,199	46,144
Shaw	149	151,458	31,737
AETC	1,330	\$1,363,114	\$526,739
Altus	51	50,093	24,128
Columbus	14	25,993	24,947
Goodfellow	70	69,929	40,910
Keesler	95	120,192	23,213
JBSA-Lackland	359	317,642	123,000
Laughlin	32	32,449	19,878
Luke	199	168,046	53,337
Maxwell	59	115,846	52,984
JBSA-Randolph	123	164,368	65,007
Sheppard	156	142,291	43,720
Tyndall	131	127,129	39,511
Vance	41	\$29,136	16,104
AFGSC	791	\$833,984	\$212,712
Barksdale	165	185,356	62,344
FE Warren	168	126,530	19,408
Malmstrom	84	113,475	45,764
Minot	185	207,139	40,297
Whiteman	189	201,484	44,899
AFMC	1,090	\$1,138,197	\$354,868
Edwards	51	60,625	22,194
Eglin	294	248,946	47,573
Hanscom	48	76,342	19,175
Hill	154	169,943	39,297
Kirtland	190	171,401	41,690
Robins	48	85,067	35,766
Tinker	137	133,726	47,805
Wright Patterson	168	192,147	101,368
AFNCA	125	\$224,733	\$233,321
Andrews	100	165,229	Incl. w/ Pentagon
Pentagon	25	59,504	**233,321
AFRC	28	\$307,507	Incl. w/indiv. Bases

*Includes grants given to personnel assigned to JB Anacostia-Bolling.

**Includes contributions from JB Andrews, JB Anacostia-Bolling and Elements.

ACC - Air Combat Command AETC - Air Education and Training Command AFGSC - Air Force Global Strike Command
AFMC - Air Force Materiel Command AFNCA - Air Force National Capitol Area AFRC - Air Force Reserve Command

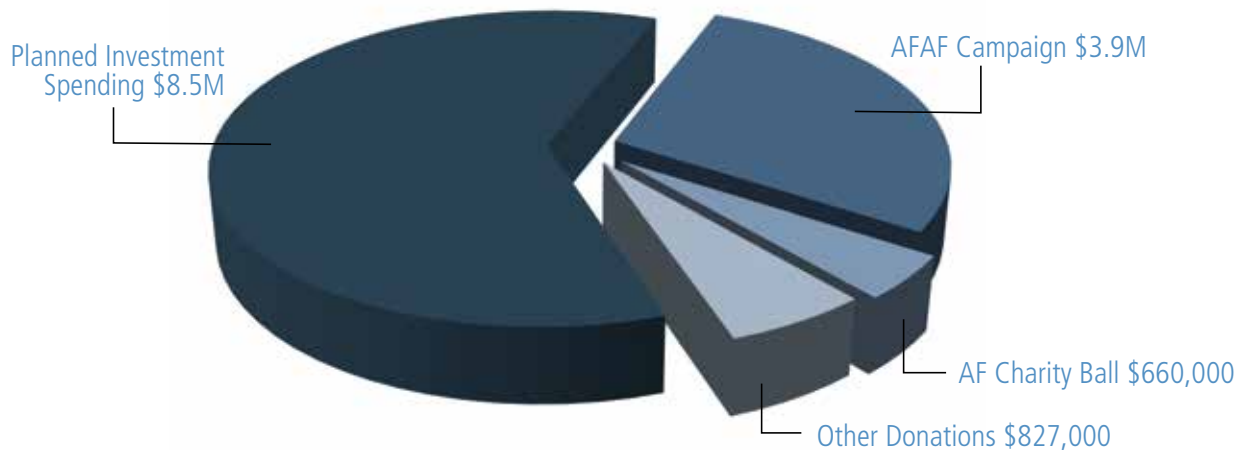
AFSOC - Air Force Special Operations Command AFSPC - Air Force Space Command AMC - Air Mobility Command
PACAF - Pacific Air Forces USAFA - United States Air Force Academy USAFE - United States Air Forces in Europe

AFAS Sections	EA Cases	Total Assistance	AFAF Pledges
AFSOC	454	\$485,568	\$71,900
Cannon	220	219,895	42,105
Hurlburt Field	234	265,673	29,795
AFSPC	484	\$485,837	\$169,976
Buckley	72	69,771	23,020
Los Angeles	28	37,991	21,349
Patrick	56	57,455	17,517
Peterson	119	117,226	61,635
Schriever	67	71,748	9,865
Vandenberg	142	131,646	36,590
AMC	1,588	\$1,642,998	\$458,774
JB Charleston	129	127,952	37,203
Dover	134	128,144	34,311
Fairchild	107	102,461	23,685
Grand Forks	35	54,163	22,277
Little Rock	274	233,470	53,772
MacDill	126	123,839	33,376
JB Lewis-McChord	124	117,839	38,720
McConnell	82	84,655	36,256
JB McGuire-Dix-Lakehurst	176	176,300	34,631
Pope Field	50	49,646	18,755
Scott	108	160,796	72,144
Travis	243	283,733	53,644
PACAF	723	\$959,871	\$499,815
Andersen	70	105,869	44,799
Eielson	80	83,654	31,683
JB Elmendorf-Richardson	193	214,471	79,172
JB Pearl Harbor-Hickam	91	151,626	97,306
Kadena	134	160,633	80,954
Kunsan	9	12,199	35,031
Misawa	38	66,675	22,750
Osan	60	85,658	64,299
Yokota	48	79,086	43,821
USAFA	48	\$62,701	\$34,810
USAF Academy	48	62,701	34,810
USAFE	539	\$826,188	\$367,520
Alconbury, RAF	8	25,964	14,090
Aviano	42	101,714	37,084
Croughton, RAF	3	6,811	Inc. w/Alconbury
Geilenkirchen	9	20,405	Inc. w/Ramstein
Incirlik	26	40,268	13,702
Lajes Field	10	9,049	12,001
Lakenheath, RAF	102	166,969	61,450
Mildenhall, RAF	70	101,188	55,565
Ramstein	187	261,567	128,894
Spangdahlem	82	92,253	44,734
***Other Affiliate Disbursements	644	5,073,691	24,034
GRAND TOTAL	10,516	\$15,886,797	\$3,560,426

***Other Affiliate Disbursements include assists processed through Army Emergency Relief, Navy-Marine Corps Relief Society, and the American Red Cross, as well as Education grants awarded to families of deceased members, retirees and those not assigned to any of the above bases; phone cards to Air National Guard and Reserve bases; retiree AFAF pledges and YES disbursements to students.

Funding SOURCES

The Air Force Aid Society relies on two main sources of revenue to fund our programs and operating expenses – market driven returns on our investments and donations.



- The AFAS investment portfolio is managed by the Society's Finance Committee and headquarters staff, with advice provided by outside investment professionals. The portfolio utilizes a diversified allocation of US Equity, International Equity, Fixed Income, Hedge Funds, Real Estate, Private Equity, and Cash Equivalents. The portfolio was valued at \$175.8 million as of 12/31/2015. Maintaining a sizable portfolio enables the Society to match individual donations to better serve the Air Force community. The Society distributed \$3 in assistance for every \$1 donated, a remarkable return on the investment individual and organizational donors make.
- Total donations to the Society were \$5.4 million in 2015:
 - The Air Force Assistance Fund drive provided \$3.9 million, an increase of 2 percent over 2014. The Air Force Aid Society is one of four Air Force affiliated charities that receives funds from this annual campaign. The Air Force Assistance Fund drive truly demonstrates the "Airmen helping Airmen" motto embraced by the Society.
 - The Society benefitted from another successful US Air Force Charity Ball in March 2015, which raised \$660,000 to benefit the Society.
 - The Society received an additional \$827,000 in donations from individuals, corporations, estate bequests and other organizations.
- In 2015, the Society provided \$16 million in direct assistance to Air Force members and their families in the form of interest-free loans, grants, and community programs.

For every \$1 raised, the Society provides \$3 to help Airmen

HOW TO **Contribute**

The Air Force Assistance Fund Annual Campaign

“Commitment to Caring”

The Society is one of four affiliates of the Air Force Assistance Fund (AFAF). The annual AFAF Campaign, which is run within the Air Force, includes solicitation on behalf of the Society. Air Force members are able to designate which affiliate will receive their donation and are encouraged to contribute through payroll deductions/allotment. This annual campaign is the primary source of donations to the Society and supports the “Airmen helping Airmen” philosophy on which AFAS was founded.

Direct Contributions by Individuals, Corporations, Foundations, and Organizations

Contributions are accepted directly from individuals, corporations, foundations, and organizations--Air Force and civilian. Donations can be made in the form of cash, check, credit card or direct debit. For your convenience, credit card and direct debit donations can be made on our website, www.afas.org. Contributions are also accepted over the phone by calling AFAS Headquarters at 1-855-246-7650.

Bequests/Estate Planning

Some of our most generous contributions have been in the form of bequests. Consider leaving a legacy by naming “Air Force Aid Society, Inc.” as a beneficiary in your will/trust. The Society’s Tax ID number is 54-1797281.



Memorials/In Honor Of Donations

Donations of \$25 or more may be made in memory of a deceased relative or friend who has a connection with the Air Force, or in honor of an individual or group. Memorial/In Honor Of donations should be mailed to the Air Force Aid Society with the name and address of donor, name of the memorialized/honored person and if possible, the name and address of the next of kin of the memorialized person. Memorial/In Honor Of donations may also be made by credit card or direct debit on our website, www.afas.org or by calling 1-855-246-7650. Acknowledgement of memorial donations will be sent to both the donor and the next of kin.

Help Share the AFAS Mission

Giving back isn’t just about money. You can also help AFAS advance its mission and highlight wonderful examples of Airmen helping Airmen by sharing your passion for this organization with others. Become a part of our growing online community. Like us on Facebook and follow us on Twitter.

Contributors^{TO THE SOCIETY}

Every day the Air Force Aid Society is working to improve the lives of Airmen and their families. The AFAS mission depends on support from the Air Force community, individual donors, and industry partners. The Society believes it is important to acknowledge and thank those who have demonstrated an expression of support. The following list includes gifts of \$250 or greater made between January 1, 2015 and December 31, 2015. While space does not allow for inclusion of every donor, all gifts are essential and appreciated.

Great care has been taken in preparing these lists. If a name has been misspelled or omitted, please bring it to our attention.

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2015 Air Force Charity Ball

The twelfth annual Air Force Charity Ball to support the Air Force Aid Society was organized and hosted by the Air Force Officers' Spouses' Club of DC on March 21, 2015. 700 guests helped raise more than \$660,000 in support of the AFAS mission. The following patrons contributed \$500 or more to the Air Force Charity Ball.

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2015 AIR FORCE Charity Ball

The 12th Annual Air Force Charity Ball benefiting the Air Force Aid Society raised over \$660,000 to help Airmen and their families! We are deeply grateful to the Air Force Officers' Spouses' Club of DC Charity Ball Committee for their countless volunteer hours and months of planning to make this event such a wonderful success.



The 2015 United States Air Force Charity Ball Committee

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5 Star Circle

As General Hap Arnold said in his 1949 autobiography *Global Mission*, “We must think in terms of tomorrow.”

As long as there is a United States Air Force, the Air Force Aid Society will work to support Airmen and their families. Through the 5 Star Circle – a new giving program that pays tribute to the first and only Five-Star General of both the Army and the Air Force – individual donors can make a lasting commitment to support the Society’s mission through long term monthly giving.

We salute the inaugural group of 5 Star Circle donors:



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“THERE WHEN YOU NEED US”

GUIDING **Principles**

Service

- Our #1 priority is helping Airmen
- We will provide consistent support to all eligible Airmen
- Financially stable Airmen remain mission focused
- Convince every client that seeks support “we are here to help”
- Ensure every client that leaves knows he/she got our best effort

Integrity

- The majority of donated dollars are from Airmen — we must be good stewards
- We are generously supported by private industry and private individuals — we must be good stewards
- Every dollar must go toward helping Airmen — the leadership and the staff of the Society are personally accountable

Excellence

- Programs are only acceptable if they help Airmen
- Programs will adapt and innovate to meet evolving needs
- Programs that are measured improve. Programs that are measured, and someone held accountable, improve dramatically



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